

Candidates are Consumers, Too

Manpower Group[®]

In an era of growing talent shortages, understanding who candidates are, how to attract them and what drives their decision-making is essential to building and sustaining a successful recruiting and retention strategy.



Argentina Insights

Companies should devote equal energy and resources toward the candidate experience as they do to the consumer experience.

48% of candidates

say that a negative experience makes them less likely to buy a company's products or services.



56% 48%



56% of candidates say they are more likely to work for a company whose products they buy or use.

Most Impactful Negative **Candidate** Experiences on Purchase Behavior

Lack of transparency on salary or job description

69%

Global: 63%

Negative interview experience

61%

Global: 59%

No response to a submitted job application

59%

Global: 59%

No employer follow up after initial interview

55%

Global: 57%

Response to a job application 6-8 weeks after submittal

53%

Global: 52%

Rejection after an interview

49%

Global: 46%



Most Impactful Aspects of Employer Brand on **Purchase Behavior**

Lack of transparency

53%

Global: 43%

Lack of consistency in words or actions

Global: 40%

Lack of employer-employee trust

Global: 42%

Lack of employer-employee communication

34%

Global: 36%

Lack of social responsibility/giving back

26%

Global: 26%

Lack of clear mission/vision

26%

Global: 25%

The Ripple Effects of a negative candidate experience extend far beyond the candidate who experienced it.

59% of candidates

say they would tell others about a negative experience.







47% of candidates say the negative candidate experience of a friend would make them less likely to buy a product or service.

5 Practical Suggestions to Strengthen Your **Employer Brand**

Make a Case for Investment

Proper investment in human resources, the

candidate experience, and employer brand will have a positive return on investment in the form of both human capital and revenue. Relieve Overwhelmed

Recruiters Reposition the HR function as a de facto customer service experience to help transform recruiting into an employer brand

and consumer brand building function.



Transparency is a key value for candidates so

there is no substitution for cultivating stronger relationships with candidates and employees.

Cultivate the Consumer Talent Pool Consumers are a valuable talent pool. In many

cases they already understand and share many of the core values of an organization.

Pose as a Secret Shopper Experience first-hand what candidates

experience in the hiring process.